

# Georgian Leasing Company

# **Bond presentation**

## **Key features of the bond**



Issuer	Georgian Leasing Company LLC
Bonds	Unsecured and unsubordinated obligation
Regulatory treatment	Georgian law
Issue size	US \$ 10 million
Issuer call date	22 September 2014
Maturity date	22 September 2017
Coupon rate	7.50%-8.75%
Listing	GSE's official list

## GLC at a glance:



• Company portfolio\*, 2013

**GEL 27.4 million** 

Number of customers, 2013

**GLC** – the only leasing company, which:

• Total liabilities/Total equity, 2013

2.7x

• Average lease size, 2013

**GEL 42,669** 

423

• Total revenues, 2013

Return on equity, 2013



**GEL 6.14 million** 

17.6%



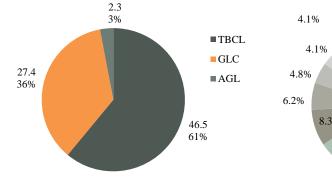
\*Note: Company portfolio=Gross portfolio (23.65 mln) +prepayments for assets held for leasing purposes (3.75 mln) Microsoft Dynamics NAV

• Has gained OPIC/WBC trust and longterm partnership

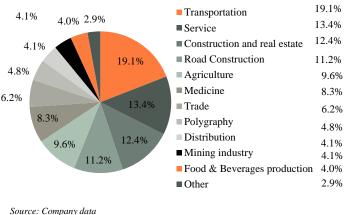
• Executes projects larger than USD \$ 500,000

• Uses specialized software (Microsoft Dynamic Nav) to make processes more standardized and efficient

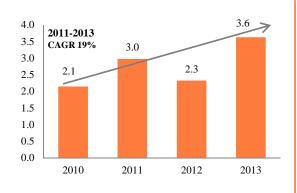
#### Leasing market share by main companies, Leasing portfolio breakdown by sectors, 2013 GEL million, 2013



Source: Company data



#### Total operating income, GEL million



Source: Company data

## **Competitors**



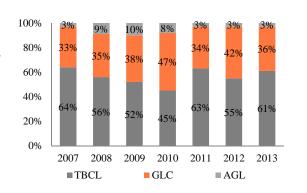
- Along with GLC other major players are, TBC Leasing (TBCL) and Alliance Group Leasing (AGL), that were established in 2003 and 2006, respectively. These three companies dominate Georgia's leasing market.
- Of these 3 players, the 2 largest are bank-owned leasing companies, which is in-line with global practice.

With the exception of 2010, TBC Leasing has held the largest market share for the past number of years. Its market share stood at 61% as of 2013, followed by GLC (36%) and AGL (3%), respectively.

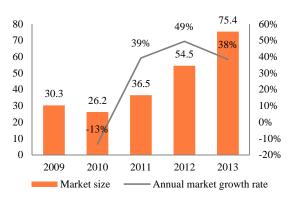
In 2013 the sector's total assets of GEL 75.4 million amounted to 0.3% of 2013 GDP (Eastern Europe's benchmark is 1.67%).

Although TBC Leasing boasts a larger portfolio, GLC has consistently posted higher profits and has outperformed competitors in terms of the return on equity ratio.

## Shares in total leasing portfolio, of the three major companies

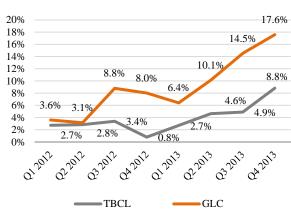


#### Leasing market development, GEL million



#### Source: company data

#### Return on equity, 2013



Source: company data

Source: company data

## Legislative environment



- Slow growth prior to 2011 due to different legislature.
- 2011 new legislature bringing Georgia in-line with international standards-UNIDROIT. Amendments were made to Georgia's Tax and Civil Code.

## Main problems solved after the introduction of the new legislation:

- Tax administration was simplified and the tax burden reduced
- Leasing companies were allowed to write-off 80% of the value of above 60 day overdue leases
- Leasing companies became able to apply 100% amortization rates
- Lease payments came to be treated as an expense for tax accounting purposes, allowing companies to reduce profit tax
- Property tax calculation on leased assets became more effective
- Any risk in connection with the asset came to be carried by supplier or the Lessee
- Easier and more flexible forms of repossession were put in place
- Leasing definition has become more accurate and useful

#### Still existing problems:

- Some of the amendments in tax and civil codes are still vague and leave room for interpretation
- Clients' awareness of leasing's advantages is still low

#### WIP on solutions:

- New Tax Code Manual is being developed by industry players and Ministry of Finance and will be adopted shortly
- Advertisement/public education campaign is being developed with the support from USAID

## GLC's portfolio

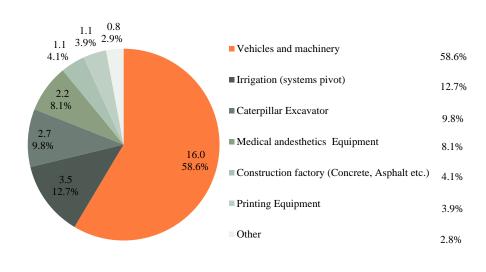


- The construction, transport, medical and agriculture sectors are among the largest markets for leasing.
- GLC has a portfolio that is more oriented towards transport, services and construction.
- GLC aims to increase its share in the medical and HORECA equipment segments through new products and more attractive terms.

#### Leasing portfolio by sectors, 2013

#### $\blacksquare$ Transportation 4.0% 2.9% 19.1% 4.1% ■ Service 13.4% 4.1% ■ Construction and real estate 12.4% 19.1% ■ Road Construction 11.2% 4.8% ■ Agriculture 9.6% ■ Medicine 6.2% 8.3% 13.4% ■ Trade 6.2% 8.3% ■ Polygraphy 4.8% ■ Distribution 4.1% 12.4% 9.6% ■ Mining industry 4.1% 11.2% ■Food & Beverages production 4.0% ■ Other 2.9%

#### Leasing portfolio by asset type, GEL million, 2013



Source: Company data

Source: company data

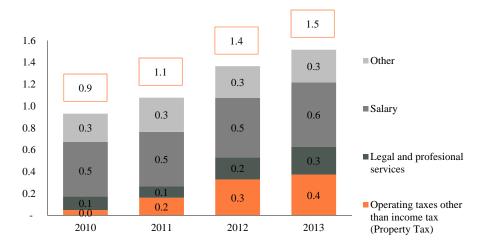
## **Financial highlights**



#### Revenue breakdown, GEL million

#### 4.1 4.5 4.0 3.5 2.9 1.4 ■ Other non-interest 2.7 3.0 income 0.7 2.5 2.0 2.0 1.5 1.5 0.8 2.7 ■ Net interest 2.2 1.0 income 1.2 1.2 0.5 0.0 2010 2011 2012 2013

#### Salaries and SG&A breakdown, GEL million



Source: Company data

Source: Company data

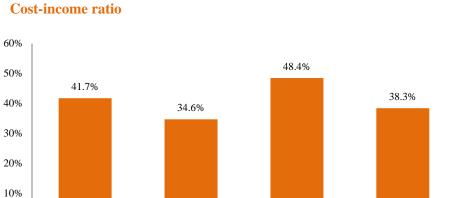
#### **Return on equity**



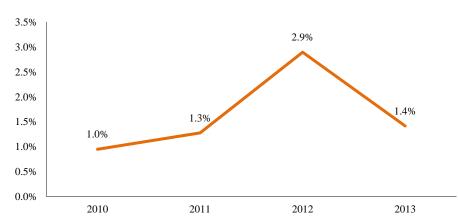
Source: Company data

## **Financial highlights**





#### Cost of risk



Source: Company data

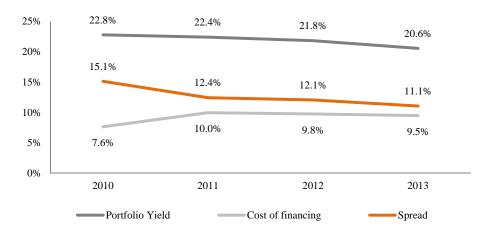
2011

Source: Company data

#### Portfolio yield, Cost of financing, spread

2012

2013



Source: Company data

0%

2010

### Potential of the market



Market analysis confirm a very strong untapped opportunity in leasing sector

#### Demand for leasing estimated based on SME potential

- Primary users of leasing are SMEs
- In 2012 total demand for SME loans was estimated at US\$ 1.88bn:

	Total loan demand (A * B * C), US\$ million	1,875.9
C	% of enterprises needing a loan	47.5%³
В	Average loan size demanded, US\$	82,1062
A	Number of SMEs	48,1001

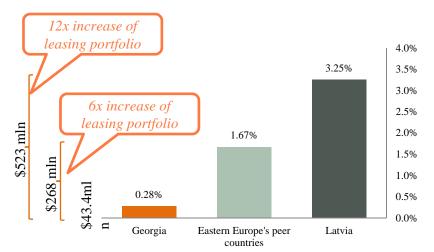
• Assuming that around 50% of loan demand is relevant to leasing (i.e. 50% of loans are used to finance equipment/assets), implied potential market for leasing works out to be more than 20x the current size

Source: EIB 1 GeoStat

#### Demand for leasing estimated based on benchmark

- Georgia's 2013 annual leasing volume to GDP 0.28%
- If Georgia reaches Eastern Europe's benchmark, Leasing portfolio will increase 6x.

#### Leasing volume as a % of GDP, 2012-2013



Source: Company

- Company plans to aggressively expand into following sectors:
  - Medical/Aesthetics
  - o Agriculture
  - o HORECA

<sup>2</sup> BFC survey of local lenders; EUR/US\$ FX rate of 1.286 applied

<sup>3</sup> World Bank Enterprise Surveys



# Annexes

## Leasing advantages



### Leasing advantages vs. loan

- Asset acquisition is financed without any collateral
- Monthly leasing payment is recorded as an operating expense, which significantly reduces Profit Tax (in case of loan only accrued interest is recorded as an operating expense)
- VAT is paid proportionally to the lease payments, which reduces total cash outflow and gives opportunity to allocate VAT during the lease period
- During lease period property tax is reduced and at the end of the term it equals 0%
- Working capital is freed up for further business development
- All asset acquisition expenses (Asset value, transportation, customs clearance, insurance, installation, etc.) are financed through lease
- Flexible payment schedule is tailored to clients' needs
- Simplified procedures no additional expanses are required to draw up leasing agreement
- Support during negotiations, purchase and documentation (with supplier, transportation company, customs clearance office and insurance company)
- Solvency is maintained

## **GLC's products**



	Leasing amount (US\$)	Co-financing	Leasing term	Implicit rate	Other requirements
					<ul> <li>Exclusive offer to Bank of Georgia clients</li> </ul>
	Max. 100,000	Min. 30%	Max. 5 years		· Insurance
Express leasing	(70% of project cost)			4.5% – 7.5%	<ul> <li>One year credit history at Bank of Georgia</li> </ul>
					· No financials required
					· Insurance
Auto leasing	Min. 5,000	Min. 20%	Max. 5 years	0%-7.5%	· At least 6 months of profitability
Construction equipment	Min. 5,000	Min. 20%	Max. 5 years	0%-7.5%	· Insurance
leasing	WIIII. 3,000	IVIIII. 20/0	iviax. 3 years	070-7.570	· At least 6 months of profitability
Madical cavings of locains	Min 5 000	NA:- 150/	May Fugge	4 50/ 7 50/	· Insurance
Medical equipment leasing	Min. 5,000	Min. 15%	Max. 5 years	4.5%-7.5%	· At least 6 months of profitability
Aesthetic equipment leasing	Min. 5,000	Min. 20%	Max. 5 years	4.5%-7.5%	· Insurance
1 1					· At least 6 months of profitability
					· Insurance
HORECA	Max. 100,000	Min. 30%	Max. 5 years	4.5% – 7.5%	· At least 6 months of profitability
HONLEY	(70% of project cost)	141111. 3070	max. 5 years	4.570 7.570	<ul> <li>Financial statements and other related documents</li> </ul>
					· Insurance
Sale and leaseback	Min. 5,000	Min. 20%	Max. 5 years	4.5%-7.5%	· At least 6 months of profitability
					Financial statements and other related documents

## **Statement of Financial Position**



Statement of Financial Position, GEL	Actual 2013	Actual 2012	Adjusted 2012
Cash & cash equivalents	740,599	351,959	351,959
Amounts due from credit institutions	0	2,660,651	0
Finance lease receivables	23,145,142	21,846,555	21,846,555
Assets held for leasing purposes	3,431,960	44,054,774	1,394,749
Prepayments for assets held for leasing purposes	3,753,474	758,822	758,822
Current income tax assets	0	175,438	175,438
Deferred income tax assets	417,586	201,896	201,896
Investment property	2,687,037	2,699,551	2,699,551
Other assets	538,441	342,676	342,676
Total assets	34,714,239	73,092,322	27,771,646
Amounts due to credit institutions	23,912,452	63,950,804	18,777,141
Advances from customers	2,004,737	542,157	542,157
VAT and other taxes payable	79,283	422,088	272,617
Current income tax liabilities	171,887	0	0
Other liabilities	449,561	489,447	489,447
Total liabilities	26,617,920	65,404,496	20,081,362
Charter capital	3,180,000	3,180,000	3,180,000
Additional paid-in capital	2,546,141	2,546,141	2,546,141
Retained earnings	2,370,178*	1,961,685	1,964,143
Total equity	8,096,319	7,687,826	7,690,284
Total liabilities & equity	34,714,239	73,092,322	27,771,646

<sup>\*</sup> Includes 1,447,505 GEL loss related to one-off event

## **Annex 4 Statement of Comprehensive Income**



Statement of Comprehensive Income, GEL	Adjusted 2013	Adjusted 2012	Actual 2013	Actual 2012
Interest income				
Finance income from leases	4,721,208	3,736,275	4,721,208	7,334,543
Interest expense				
Amounts due to credit institutions	-2,063,669	-1,523,457	-4,060,801	-5,124,745
Net interest income	2,657,539	2,212,818	660,407	2,209,798
Impairment charge for finance lease receivables	-325,324	-495,782	-325,324	-2,857,998
Net interest (expense)/income after impairment charge for finance lease receivables	2,332,215	1,717,036	335,083	-648,200
Income from overdue penalties on finance lease receivables	1,019,247	488,928	1,019,247	488,928
Rent income from investment property	168,766	153,097	168,766	153,097
Net loss on revaluation of investment property	-12,514	0	-12,514	0
Net loss from foreign currency translation	-110,363	-128,922	-110,363	-128,922
Other income	230,080	93,657	1,239,313	2,754,308
Total operating income	3,627,431	2,323,796	2,639,532	2,619,211
General and administrative expenses	-926,786	-821,949	-1,386,392	-1,120,384
Salaries and other employee benefits	-588,579	-543,212	-588,579	-543,212
Impairment charge for assets held for leasing purposes	-124,434	-61,415	-124,434	-61,415
Operating expenses	-1,639,799	-1,426,576	-2,099,405	-1,725,011
Profit before income tax expense	1,987,632	897,220	540,127	894,200
Income tax expense	-348,760	-278,749	-131,634	-278,296
Profit for the year	1,638,872	618,471	408,493	615,904

## Funding, 2013



Financial Institution	Currency	Initial Date	Interest Rate	Maturity Date	Amount, FC	Amount, GEL
Bank of Georgia*	USD	40,789	11.0%	2,020	2,777,012	4,821,727
Bank of Georgia	USD	41,229	10.5%	42,505	905,750	1,572,653
Bank of Georgia	USD	41,387	8.1%	43224	719,732	1,249,672
Bank of Georgia*	USD	40,240	11.0%	2,020	2,252,277	3,910,630
WBC	USD	39,231	7.1%	42,819	1,986,071	3,448,415
WBC	USD	41,533	9.0%	44,002	1,729,686	3,003,253
Bank of Georgia*	EUR	40,267	11.0%	2,020	1,652,725	3,948,526
Bank of Georgia*	EUR	40,451	11.0%	2,020	425,128	1,015,674
Bank of Georgia	EUR	41,057	7.0%	42,310	239,250	571,592
Bank of Georgia	EUR	41,254	7.0%	41979	155,000	370,311

<sup>\*</sup> Revolving

Financial Institution	Amount, GEL	Average %
Bank of Georgia	17,460,785	10.5%
WBC	6,451,668	8.0%
Total	23,912,453	9.8%



	Within One Year	More Than One Year	Total
	1 ear	One Year	
Assets			
Cash & Cash Equivalents	0.7	0.0	0.7
Amounts due from credit institutions	0.0	0.0	0.0
Finance lease receivables	14.0	9.2	23.1
Assets held for leasing purposes	3.4	0.0	3.4
Prepayments for assets held for leasing purposes	3.8	0.0	3.8
Current income tax assets	0.0	0.0	0.0
Deferred income tax assets	0.0	0.4	0.4
Investment property	0.0	2.7	2.7
Other Assets	0.3	0.2	0.5
Total	22.2	12.5	34.7
Liabilities			
Amounts due to credit institutions	2.6	21.3	23.9
Advances from customers	2.0	0.0	2.0
VAT and other taxes payable	0.1	0.0	0.1
Current income tax liabilities	0.2	0.0	0.2
Other Liabilities	0.4	0.0	0.4
Total	5.3	21.3	26.6
Gap	16.9	-8.8	8.1

## **BOG Group**



#### **Retail Banking**

- ✓ 154 Service centers
- ✓ 46 Express SC
- ✓ 504 ATM



#### **Aldagi Insurance**

- ✓ 4 Service centers
- ✓ Family doctors in 6 different medical centers



Georgia Financial Investments

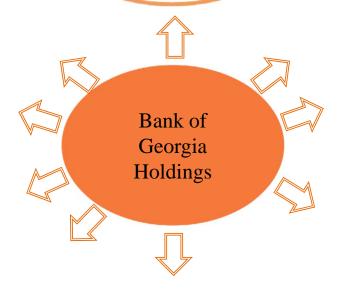
Insurance company Imedi L



#### **Corporate Banking**

✓ More than 1,400 corporate and VIP clients







- ✓ The most profitable company in the industry
- ✓ Has gained OPIC trust and long-term partnership
- ✓ Has cheapest sources of funds

#### **EVEX Healthcare**

✓ Hospital beds



#### M2 Real Estate Development

m²

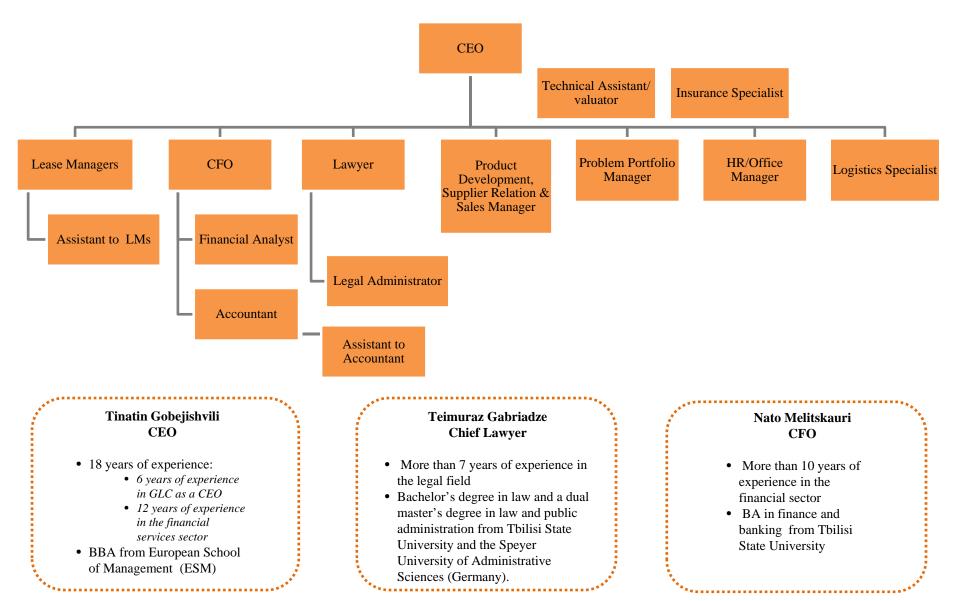
- 4 residential complexes
- ✓ Chubinashvili
- Cilubiliasiiv
- ✓ Nutsubidze
- ✓ Kazbegi
- ✓ Hippodrome

#### Galt and Taggart Holdings

- ✓ Brokerage
- ✓ Research
- ✓ Private Equity
- ✓ Wealth Management
- ✓ Advisory

## **Annex 8 Management and Organizational Chart**



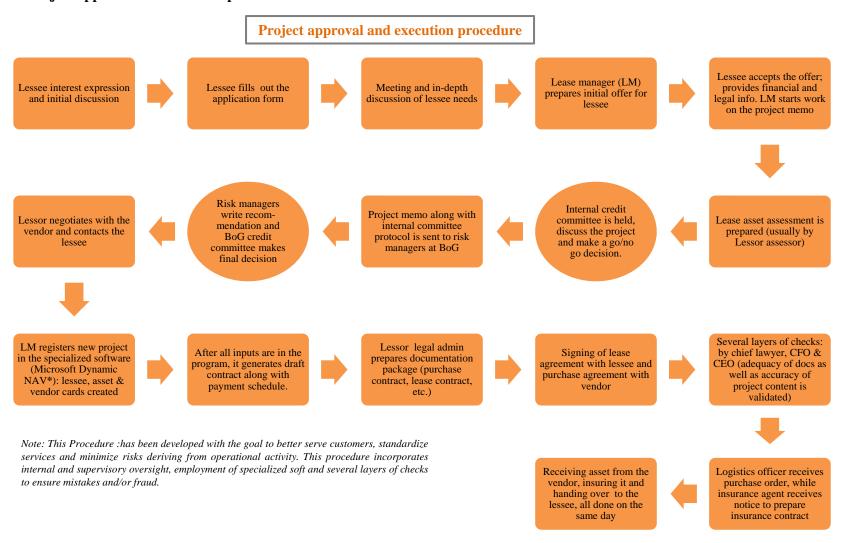


## **Processes and procedures**



GLC has established procedures for approving and executing projects, monitoring projects, provisioning, dealing with overdue payments and asset repossession. These procedures are set out in internal documents adopted by GLC.

• Project approval and execution procedure



## **Processes and procedures**



**Project monitoring procedure** 

Project monitoring procedure

Financial monitoring of the lease

Technical monitoring of the lease

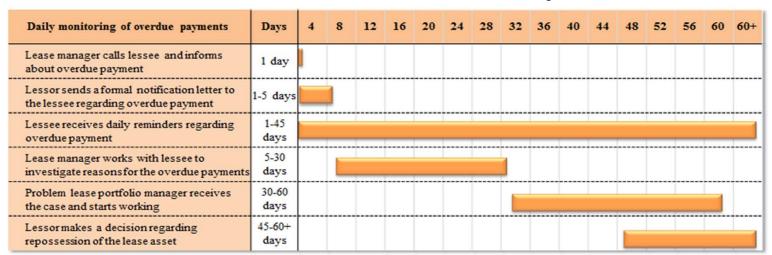
Used selectively, only in cases when lessor has concerns regarding lessee's financial stability.

Designed to ensure asset is appropriately maintained and regular service is provided per asset's specifications.

Note: All other assets are being monitored semi-annually or annually depending on the asset type, unless special circumstances require unscheduled monitoring.

#### Overdue portfolio management procedure

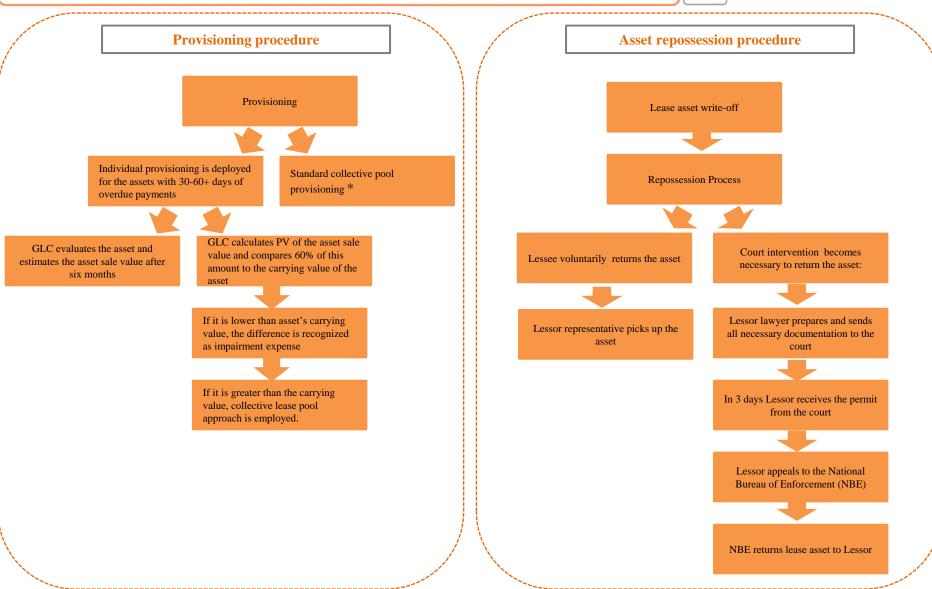
**Overdue portfolio management procedure** sets out rules and steps for dealing with overdue payments and emphasizes early action and close interactions with the lessee in order to minimize technical, financial and litigation risks.



### Annex 11

## **Processes and procedures**





- \* Standard collective pool provisioning is based on 10 year historical data for the portfolio (currently at 1.75% of the asset value).
  - Standard provisioning is used until 30 day overdue payment at 1.75% www.leasing.ge

## **Contact information**





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